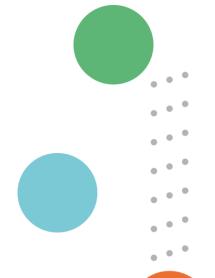


# **Business Models for DBLs**

WEBINAR: DBLs understand and unlock their potential

Rachel Desmaris (R2M Solution)





## Why business models matter for DBLs?



### DBLs are key enablers

for the Renovation Wave, Green Deal, EPBD, Circular Economy

### DBLs are difficult to scale

DBLs need sustainable business models.

#### Challenge

Balancing public interest and viable revenue streams.

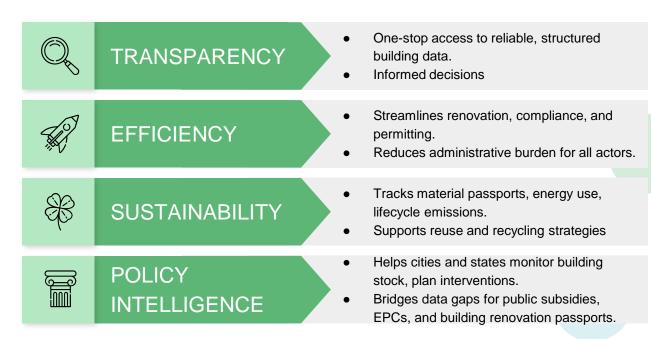


This project has received funding from the European Union's Horizon Europe research and innovation programme, under grant agreement No. 101091749



### Core value proposition of DBLs B







### Who pays? who benefits?



Stakeholders	Benefits	Potential payment role
Homeowners	Insights, renovation aids	B2C / via public scheme
Public bodies	Policy data, compliance	Funder / client
Real estate	Asset management, ESG, added value	Client (B2B)



### Who pays? who benefits?



Model	Revenue source	Example
B2B	License / Subscription (API connectors)	CLEA, CHIMNI
B2C Freemium	Free basic + premium add- ons	CLEA (future), CHIMNI (UK)
Publicly funded	Government budget or public tender	Woningpas



### Case snapshot - CLEA (France)

**Led by:** Qualitel

Model: Evolving from B2B to Freemium / B2C

#### Financial flows

- CLEA is 100% privately funded, with revenues from social landlords and industry partners.
- Indirect revenue through commission fees from industry leads.

#### Data and technology

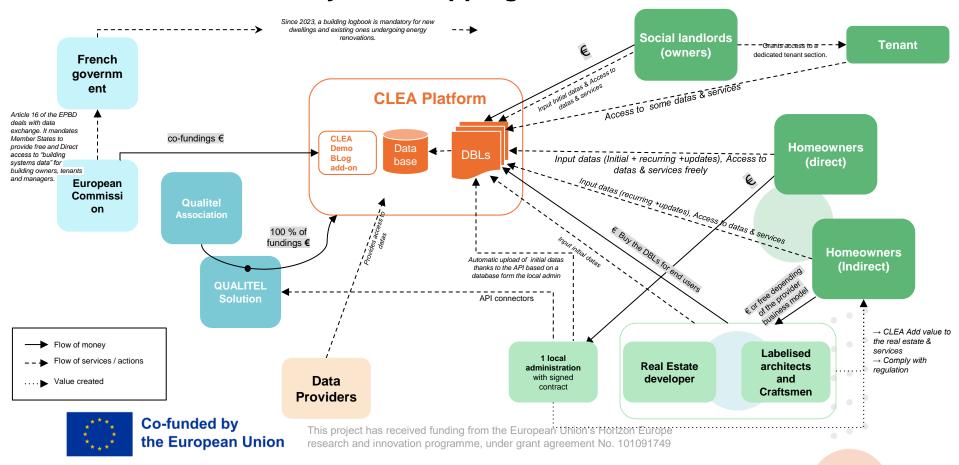
- Integration of API connectors from local administration databases.
- Data validation and trust issues exist; blockchain considered but not implemented.
- Integration with smart meters (Linky/Gazpar) and French national databases (BDNB).

#### Challenges and opportunities

- Challenge: Data validation, trustworthiness.
- pportunity: Expanding industry partnerships and governmental data collaborations.

the European Union

#### **CLEA Business Ecosystem mapping**



### **Case snapshot - Woningpass**



Led by: Flemish Energy and Climate Agency

**Model:** Publicly funded, government-operated DBL

#### **Financial flows**

- Predominantly government-funded with minimal EU support.
- Free for end-users; financial sustainability relies on continued public funding.

#### Data and technology

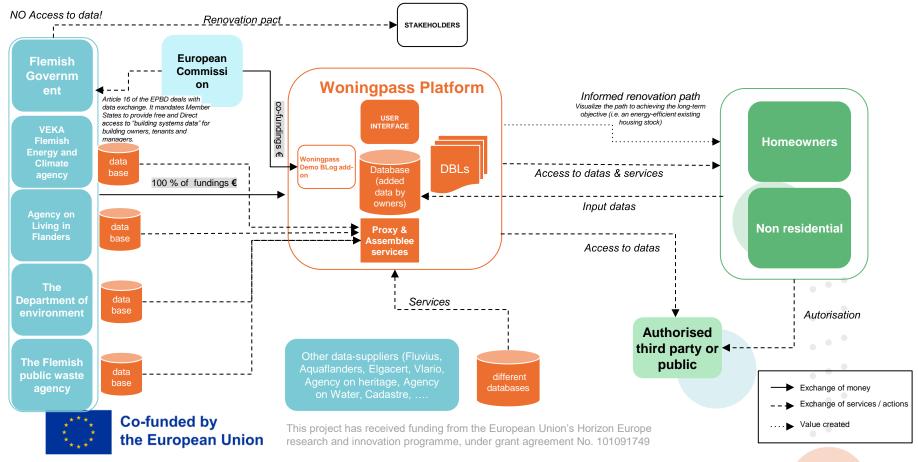
- Minimal internal data storage; integration of extensive government data sources.
- Offers clear visualisation for renovation pathways.

#### **Challenges and opportunities**

- Challenge: Long-term funding sustainability and reaching "sleeping homeowners."
- Opportunity: Enhancing user interaction through interactive features (maintenance reminders, energy meter integration).
- Planned expansion to non-residential buildings and new data themes (e.g., heritage, materials).



#### **Woningpass Business Ecosystem mapping**



# Conclusion: key enablers for viable business model



- Legal mandates: e.g. DBL for every building sale or renovation.
- API access to EPCs, public data, BIM.
- Data privacy and control (trust matters, blockchains, DBLs passing form one owners to the next one).
- Public-private partnerships.
- Interoperability: avoid vendor lock-in.





# R2M Solution

#### Thank you for your attention

**Rachel Desmaris** 







